

**CLOSING REMARKS BY MR DESMOND TAN,
SENIOR MINISTER OF STATE IN THE PRIME MINISTER'S
OFFICE AT THE 11TH SINGAPORE-LIAONING ECONOMIC
AND TRADE COUNCIL (SLETC), ON 11 AUGUST 2026
IN SHENYANG, LIAONING**

尊敬的王新伟省长，

马善高部长，

女士们、先生们，

大家下午好！

1. 非常高兴第一次访问辽宁沈阳，并首次出席辽宁-新加坡经济贸易理事会会议。我在此衷心感谢辽宁省政府的热情款待。
2. 辽宁与新加坡的合作，是中新两国友好关系的重要组成部分。回顾今天的会议，我们多年来共同取得的成果充分体现了新加坡与辽宁之间的长远合作关系。无论是在科技创新，绿色可持续发展，还是现代服务业等领域，我们的合作版图不断扩大，合作内容不断深化。
3. 接下来，我会以英语发言。
4. Today's discussions have reinforced the strength of the Singapore-Liaoning partnership. Building on these strong foundations, I would like to highlight two more areas where I believe we can deepen our cooperation. One is how Singapore can be the trusted gateway to support Liaoning enterprises accelerate their internationalisation journey, and the other is people-to-people exchange and talent development.

Singapore can support Liaoning enterprises in accessing regional opportunities across Southeast Asia

5. Southeast Asia is one of the world's fastest-growing regions. Home to more than 700 million people and a rapidly expanding middle class, the region presents significant opportunities for businesses looking to grow beyond their domestic markets.
6. Singapore can be the trusted gateway to support Liaoning enterprises looking to internationalise. Liaoning companies can leverage Singapore's stable and conducive

business environment, global connectivity and financial services as a launchpad to expand into Southeast Asia and beyond.

7. SIASUN, a leading Liaoning-based company with expertise in robotics and automation technology, is one of the early Liaoning companies to have established a presence in Singapore by setting up its regional operating & sales hub. The hub functions as the central node coordinating global investment across Southeast Asia. Beyond serving PSA, SIASUN is leveraging its Singapore office to serve global customers including 3M, Lazada, and Becton Dickinson.
8. Singapore professional services firms are also well poised to support Liaoning companies' global expansion through Singapore. For example, Singapore's professional services firms can provide financing, legal and regulatory advisory and intellectual property protection services. This will help Liaoning companies to quickly navigate Southeast Asian markets and establish regional operations.

People to people exchange and talent development

9. Building stronger business links requires a deeper understanding of each other's markets, cultures and ways of doing business. This is where People-to-people exchanges and talent development becomes as vital as economic cooperation in building lasting partnerships.
10. Facilitating cross-border talent flows is not merely about doing business — it is about knowing each other's countries and forming networks that span both sides. I am heartened to know that Singapore University of Social Sciences (SUSS) has established partnerships with universities in Liaoning to support academic collaboration, faculty exchanges and cooperation in areas such as social work and healthy ageing.
11. The Business China's Youth Interns Exchange Scheme (YES), launched in 2023, provide a useful platform to further strengthen talent exchanges between Singapore and China. The programme offers internship opportunities for young Singaporeans and Chinese to develop bicultural competencies, build professional networks and gain first-hand experience in each other's markets. I encourage companies in Liaoning and Singapore to make use of this platform.

Conclusion

12. In summary, I am encouraged by both the progress we have made and the exciting opportunities that await us.

13. 新加坡与辽宁省的合作篇章正翻开崭新的一页。新加坡可成为辽宁企业走向东南亚、迈向国际的可靠伙伴。

14. 千里之行，始于足下。第十一届理事会即将圆满落幕，但这不是终点，而是新的起点。让我们携手发扬开拓进取的精神，共助双方企业扬帆出海，共创更美好的未来。谢谢