

**REMARKS BY ENTERPRISE SINGAPORE MANAGING DIRECTOR AT  
THE LAUNCH OF ENTERPRISE SINGAPORE'S BOSTON OVERSEAS CENTRE  
ON 9 SEPTEMBER 2026, RAFFLES HOTEL BOSTON**

Minister for Law and Second Minister for Home Affairs, Mr Edwin Tong,  
His Excellency, Mr Lui Tuck Yew, Singapore's Ambassador to the United States,  
Mayor of Boston, Ms Michelle Wu,  
Mayor of Cambridge, Ms Sumbul Siddiqui,  
Massachusetts Secretary of Economic Development, Mr Eric Paley,  
President and CEO of the Greater Boston Chamber of Commerce, Mr James Rooney,  
Distinguished partners and guests,  
Ladies and gentlemen,

1. Good evening. It is a joy to be here for the launch of Enterprise Singapore's Boston Overseas Centre.
2. It is fitting that we mark this at Raffles Hotel Boston – a hotel that carries the distinguished Raffles name from Singapore to Boston, much as our new office will deepen the connections between our two markets.
3. The Boston Overseas Centre is Enterprise Singapore's fifth office in the US and second on the East Coast. Why Massachusetts, and why Boston?
4. Over 250 Singapore companies operate across 45 US states, and close to half are active on the East Coast. With growing interest from our companies in this region, we are expanding our presence here – augmenting our New York office that has been the sole East Coast hub since the 1970s.

5. Massachusetts and Singapore are natural partners. Both are globally recognised hubs with complementary strengths in life sciences, advanced manufacturing, robotics, and sustainability.
  - a. Massachusetts offers a dense ecosystem of world-class universities, research institutions, hospitals, investors, and technology companies – and is a key connectivity gateway to the six-state New England region.
  - b. Singapore, likewise, has built a strong ecosystem as a rising deeptech hub in Asia – one that complements what Massachusetts has achieved. We are also a gateway to Southeast Asia.
  - c. Together, I believe we can achieve more.
6. We are already seeing this play out.
  - a. Vertex, the global venture capital platform under Singapore investment firm Temasek, has invested approximately US\$100 million across nine Massachusetts startups.
  - b. Cirrus Therapeutics, a biotech company dual-headquartered in the US and Singapore, is developing transformative ocular immunology therapies, backed by investors from both sides of the Pacific.
7. Beyond individual companies, we are building institutional bridges.
  - a. Through our Global Innovation Alliance plus (GIA+) programme, Enterprise Singapore supports Singapore startups' participation in globally competitive accelerator programmes by MassChallenge and MassRobotics to accelerate their US market growth.
8. As the first Southeast Asian country to establish a trade office in Massachusetts, we are committed to strengthening linkages between Massachusetts and Singapore – and we are pleased to play a bridging role to connect Massachusetts with the opportunities, growth and talent that the broader Southeast Asian region has to offer. This morning, Enterprise Singapore signed a partnership agreement with the Massachusetts Office of International Trade and Investment (MOITI), laying the foundation for deeper, sustained collaboration.

9. My sincere thanks to the State of Massachusetts, the City of Boston and the City of Cambridge – your support made this possible. And to the business communities here today – thank you for being the connective tissue between our two ecosystems.
10. I warmly invite all of you – our Massachusetts partners and our Singapore companies – to reach out to our team in Boston. We are here, we are ready, and we look forward to growing together.
11. Thank you.